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I. YOUR HANDBOOK

An Introduction
This handbook is provided to each employee as a guide to the company’s policies and procedures. It is not intended to create, and should not be construed as creating, a contract between the company and any one or all of its employees. All employees are employed on an at-will basis. At-will employment means that either the company or the employee can terminate the employment relationship at any time, with or without prior notice, for any reason not otherwise prohibited by law. Any representation to the contrary is not binding on the company unless it is in writing and is signed by an authorized representative of the company.

Please read this handbook carefully. It describes many of your responsibilities as an employee and outlines the programs developed by the company for your benefit. One of our primary objectives for our employees is to create an environment that is conducive to both personal and professional growth. We believe you will find an abundance of resources in this handbook that will help you achieve your personal and professional goals.

Our employee handbook cannot possibly anticipate every circumstance or question that may arise, and it should not be considered as the only or final source of information. It does replace all prior handbooks and related publications previously distributed. As questions arise, we ask that you consult with your manager or a human resources representative for further information about a policy, guideline, or any other information regarding your employment that may or may not be contained in this publication. As we continue to grow, and as our business environment continues to change, there may be a need to change the policies, guidelines, and benefits described in this handbook. As such, we reserve the right to revise, amend, modify, add to, rescind or terminate these policies, guidelines, and benefits at any time and in any manner that we deem appropriate to serve the needs and interests of the company and its employees.

II. ABOUT LUND FOOD HOLDINGS, INC.

Every company has its own unique culture, which shapes for each of its employees how it feels to be part of that company’s working family. At Lund Food Holdings, Inc., our culture is a composite of our vision for the company, our mission statement, and our shared values. A brief introduction of these business philosophies follows and includes insights about their importance in the LFHI workplace and how they are incorporated into our everyday business environments.

OUR VISION
Our vision for the company identifies what it is we are striving to achieve and what we ultimately want the company to be. As valued members of our company’s workforce, each of us has the opportunity and a responsibility to direct our personal work activities in support of this vision.

To be the predominant upscale provider of food and services in every market of choice.
OUR MISSION
Our Mission Statement was created by a team of employees shortly after Lunds and Byerly’s united. They set out to answer the question “what is it that we do?” You will notice the icon that’s used to convey our company’s mission looks like a person and an exclamation point is incorporated into the design. The icon signifies the importance of each person in our company – employees make sensational service happen and employees create what we call the “WOW!” factor. Everyone has a role in this. As you read our mission statement, we ask that you think about what it is that you will do to make our mission come alive.

Together
One company, two brands (store formats), and the connection of all entities: stores, production facilities and corporate support office.

We
Team, community, caring, and responsibility.

Create
Innovation, synergy, opportunity, delivery, service, empowerment, pride, higher standards, market leadership, and new traditions.

Sensational
Exceed expectations, feeling of “WOW!”, extraordinary, unexpected, and fun.

Shopping Experiences
More than an errand, point of differentiation, world class journey, style, and one-on-one connections.

For a Lifetime
Relationship, retention, ownership, responsibility, bringing them back, families and generations – customers and employees, better each time, every time, all the time.

OUR MISSION
Together we create sensational shopping experiences for a lifetime.

OUR VALUES
Our ability to consistently lead will be guided by our values. We thrive on the power and passion of our employees by enthusiastically encouraging and preparing them to be successful. We judge ourselves by our beliefs and intentions, while others judge us by our behaviors and actions.

The values, which guide our business practices, were identified by the company’s owner, Tres Lund, and its executive team members. These values represent a set of beliefs and principles that govern the manner in which we work together and the ways in which we conduct our business.

Respect, honesty and integrity, empowerment, innovation, safety, development and communication are company values that we bring to life by supporting them and practicing them.

Teamwork means collaboration in and with all levels is the key to our success.

“Together Everyone Achieves More.”
Respect means honoring all the diversity in our work environment and includes coworkers, customers, vendors, and our communities. It means consideration of others’ feelings, concerns and ideas.

“People with humility don’t think less of themselves, they just think about themselves less.”

“Sometimes when the numbers look right the decision is still wrong.”

Innovation means continually striving to improve our processes, our products, and our quality, and helping our coworkers do their job better.

“Managing only for profit is like trying to play tennis with your eye on the scoreboard and not on the ball.”

OUR HISTORY
Both Lunds and Byerly’s have a rich history, beginning as Minnesota companies founded by local families. Lunds grew out of a vision that Russell Lund, Sr. had while working at Hove’s, a local supermarket back in 1922. He decided to venture out on his own in 1939 and began the business with the first Lunds store on Lake Street in Minneapolis.

Don Byerly, the founder of Byerly’s, grew up in a grocery family and opened his first store in Golden Valley in 1968. Both businesses continued to grow and prosper and eventually united as a single company in 1997.

The new company, which includes supermarkets, manufacturing facilities and real estate holdings, is owned by the Lund family and is led by Russell T. Lund III (Tres), grandson of founder Russell Lund, Sr.

Lund Food Holdings, Inc. is a dynamic collection of businesses that are poised for growth and continued prosperity for the 21st century and beyond.

MEDIA PHILOSOPHY
It is not uncommon for our company to be contacted by the media when stories about food products or other public interest events are unfolding. When communicating with the media, it is essential that we speak in one clear voice, meaning that all responses need to be consistent and coordinated from a company-wide point of view. To assure this consistency, all media inquiries must be referred to your location manager who will pass them on to an officer of the company. For further information regarding the media, refer to the media policy or contact the corporate support office.

III. EMPLOYMENT POLICIES

EQUAL OPPORTUNITY EMPLOYER
Our company recognizes and values the benefits of diversity in people, ideas and cultures. Accordingly, our company is committed to being an equal opportunity employer and providing a work environment free from all forms of discrimination for applicants and employees, and reaffirms its adherence to a policy of equal employment opportunity with respect to all persons regardless of race, color, gender, age, religion, national origin, disability, sexual orientation, veteran status, marital status, status with regard to public assistance, military status, gender identity, or any other basis protected by law.
This commitment applies to all policies and procedures relating to all phases of employment including selection, training, promotions, demotions, transfers, discipline, compensation, benefits, layoff, recall, and termination, and all other terms and conditions of employment. This policy applies to all classifications of full-time, part-time, temporary, contract, and on-call part-time employment.

If you believe that you have been subject to unlawful discrimination, or if you witness an activity or process that you believe represents unlawful discrimination, you are responsible to report it to your department manager or general manager immediately, or to human resources.

You can raise concerns and/or make reports regarding discrimination, harassment, and/or equal employment opportunity without fear of reprisal or retaliation. And, you can be assured that your complaint will be investigated promptly, in an objective and confidential manner. Anyone found to be engaging in any type of unlawful discrimination or harassment will be subject to disciplinary action, up to and including separation from employment as determined at management’s discretion.

**REASONABLE ACCOMMODATION OF DISABILITIES**

Our company is committed to complying with all applicable federal and state law prohibiting discrimination against qualified disabled individuals. It is our policy not to discriminate against any qualified employee or applicant with regard to any terms or conditions of employment because of such individual’s disability or perceived disability so long as the employee/applicant can perform the essential functions of the job.

Consistent with this policy of nondiscrimination, we will provide reasonable accommodation to a qualified individual with a disability, as defined by applicable federal and state law, who has made us aware of his or her disability, so that the individual may perform the essential functions of his or her position. The company will do so provided that such accommodation does not constitute an undue hardship for the company.

Your medical information is treated confidentially and maintained separately from your personnel file. The company will take all reasonable precautions to protect such information from inappropriate disclosure. Management and other employees have a responsibility to respect and maintain the confidentiality of all employee medical information. Anyone inappropriately disclosing such information is subject to disciplinary action up to and including termination of employment as determined at management’s discretion.

Employees with a disability who believe they need a reasonable accommodation to perform the essential functions of their job should contact the human resource department. This policy is neither exhaustive nor exclusive. Again, the company is committed to taking all actions necessary to ensure equal employment opportunity for persons with disabilities in accordance with all applicable federal, state and local laws.

**IMMIGRATION LAW COMPLIANCE**

Our company is committed to employing only United States citizens and non-residents who are authorized to work in the United States. In compliance with the Immigration Reform and Control Act of 1986, each new employee, as a condition of employment, must complete the Employment Eligibility Verification Form I-9 and present documentation establishing identity and employment eligibility. Former employees who are rehired with the company must recertify their employment eligibility by completing a new I-9 and provide the appropriate documentation to establish identity and employment eligibility. Questions about immigration law issues may be directed to the human resource department.
RELIGIOUS TOLERANCE
As part of our strong stand and value set with respect to our EEO, discrimination and harassment policies, all of us have an obligation and duty to be proactive, intervening and addressing any acts that may be potentially offensive or inappropriate particularly from a race and/or religious basis. This includes intervening when you hear jokes or comments that could be offensive to certain groups or classes of individuals. It also means being alert to recognizing inappropriate signs or symbols that might be displayed or written on cartons, pallets, walls or in other more obscure areas, taking action by reporting them to your manager so steps can be taken to investigate their origin and to remove them. It also includes recognizing processes, systems, or procedures that might be exclusionary or discriminatory and reporting such to your manager to take action to correct the situation.

The key message is: Be proactive and address issues by reporting them to your manager as you see them occur.

We all are responsible for providing a workplace free from all forms of discrimination, harassment and intolerant acts, while maintaining the highest levels of respect, teamwork and innovation.

RELIGIOUS ACCOMMODATION
For those employees who can provide proof of strongly held religious beliefs, the company will reasonably accommodate religious-based requests with respect to work schedule, breaks, position assignment, or other work-related activities provided such requests do not impose an undue hardship on the work and/or operational needs of the business.

You are responsible for informing your manager of the need for such religious-based accommodations in writing.

For more information and/or concerns, please see your manager or contact a human resources representative.

HARASSMENT INCLUDING OFFENSIVE AND INAPPROPRIATE BEHAVIOR
All employees, customers and business associates have the right to work and shop in an environment that is free from any and all forms of harassment, offensive and inappropriate behavior in the work environment and the right to be treated with dignity.

Our company is committed to providing a work environment free from all forms of discrimination, threatening or offensive behavior, and harassment including sexual harassment, in any form and of any type. Further, our company prohibits any form of discriminatory treatment and harassing behavior, including but not limited to jokes, demeaning comments or actions taken toward another because of their race, color, gender, marital status, disability, religion, sexual orientation, age, veteran, gender identity, or any other basis prohibited by law.

Behavior of this type is prohibited and will not be tolerated, and may serve as grounds for disciplinary action up to and including termination of employment in the discretion of management. Further, any employee who permits employees under his/her supervision to engage in such harassment, or who retaliates or permits retaliation and/or reprisal against an employee who reports such harassment shall be subject to appropriate disciplinary action up to and including termination of employment at the discretion of management.
If you witness or are subjected to such conduct, you are responsible to report it to your manager and human resources immediately. You can be assured that your complaint will be investigated promptly, in an objective and confidential manner. The company will not retaliate against any employee who makes a good faith report of discrimination, harassment or inappropriate or offensive conduct, or assists in or cooperates in an ensuing investigation. Nor will we permit any employees to retaliate. You should not gossip, spread rumors about, or ignore or be hostile toward co-workers who have made complaints under this policy. If you believe you have been retaliated against in any way, you should report such retaliation in the same manner as set forth above.

If an investigation of an accusation results in finding that an individual made false or bad faith accusations of discrimination or harassment, the accuser may be subject to disciplinary action, up to and including immediate termination.

SEXUAL HARASSMENT

Further, all employees, customers, and business associates have the right to work and shop in an environment that is free from any and all forms of sexual harassment. Sexual harassment represents discrimination and is prohibited under federal and state law.

Sexual harassment may include, but is not limited to: unwelcome sexual advances, requests for sexual favors, unwelcome physical contact or touching of any kind, and all other verbal or physical conduct of a sexual nature when:

1. Submission to such conduct is made either explicitly or implicitly a term or condition of an individual’s employment;
2. Submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting that individual;
3. The conduct has the purpose or effect of unreasonably interfering with an individual’s work performance; or
4. The conduct has the purpose or effect of creating a work environment that is intimidating, hostile, or offensive.

Here are some examples of conduct that may constitute sexual harassment:

- Use of offensive or demeaning terms that have a sexual connotation.
- Objectionable physical closeness, behavior, actions, or contact.
- Unwelcome suggestions regarding, or invitations to, social engagements or work-related social events, or unwelcome sexual or romantic advances.
- Unwelcome attention such as love letters, inappropriate e-mails, telephone calls or gifts.
- Any indication expressed or implied, that an employee’s job security, job assignment, conditions of employment, or opportunities for advancement may depend on the granting of sexual favors.
- Any action relating to an employee’s job status which is in fact affected by consideration of the granting or refusal of social or sexual favors.
- Deliberate or careless jokes or remarks of a sexual or graphic nature, including remarks about an individual’s appearance, body or personal life.
- Displaying, creating, storing, accessing, transmitting, showing or sending (whether by e-mail, inter-office mail, voicemail, Internet, or otherwise) materials that have a sexual content or are of a sexual, pornographic or graphic nature including but not limited to cartoons, drawings, articles, pictures, narratives and other materials.
- Deliberate or careless creation of an atmosphere of sexual harassment or intimidation.
Employees may also in some instances be held individually liable for sexual harassment or other forms of harassment.

All such behavior is strictly prohibited and may serve as grounds for disciplinary action up to and including termination of employment in the discretion of management. You are expected to treat other employees, including supervisors and managers, and all others with whom you come in contact during the workday with respect at all times.

If you witness or believe you are being subjected to such conduct, you are responsible to report it to your manager and human resources immediately, and to immediately demand that the person stop such harassment or behavior at once. You can be assured that your complaint will be investigated promptly, in an objective and confidential manner.

As noted above, the company will not retaliate against any employee who makes a good faith report of discrimination, sexual harassment or inappropriate or offensive conduct, or assists in or cooperates in an ensuing investigation. Nor will we permit any employees to retaliate. You should not gossip, spread rumors about, or ignore or be hostile toward coworkers who have made complaints under this policy. If you believe you have been retaliated against in any way, you should report such retaliation in the same manner as set forth above.

If an investigation of an accusation results in finding that an individual made false or bad faith accusations of sexual harassment, the accuser may be subject to disciplinary action, up to and including immediate termination at the discretion of management.

Again, no retaliation of any kind will occur because you have reported an incident of suspected sexual harassment, other harassment, or offensive behavior. We encourage you to help us keep Lund Food Holdings, Inc. free of sexual and other harassment and offensive behavior.

You should understand that the harassment and sexual harassment policies apply to each and every employee, whether full-time or part-time, regular or temporary or a contractor. Again, any violation of this policy may result in discipline, up to and including termination, at the discretion of management.

EMPLOYMENT-AT-WILL
All employees are employees-at-will except as otherwise provided through a union contract or an employment agreement signed by an officer of the company. This means that the employment relationship is non-contractual, for no fixed period of time, and is terminable at any time by either you as the employee or the company as your employer at any time, for any reason, with or without cause, and with or without notice. No manager or any representative of the company, other than an officer of the company, has the authority to enter into any agreement with you for employment for any specified period, or to make any promises or commitments that are contrary to the employment-at-will policy. Any such agreements entered into by an officer of the company must be in writing and signed by the officer.

EMPLOYEE REFERRALS
We often find that our own employees are our best source of potential employees and as such we appreciate and encourage employee referrals. Our employee referral program provides you with the opportunity to earn a $150 bonus (less applicable taxes) for every employee that you refer that becomes employed by the company and stays for at least six (6) months with satisfactory or better performance. Check with your location manager for specific information regarding the referral program.
EMPLOYMENT OF RELATIVES, SIGNIFICANT OTHERS AND ROOMMATES
Family members, significant others, and roommates are a good source of referrals and future employees. All are welcome to apply for and accept employment with the company. However, to reduce the intrusion of domestic relations in our work environment, we ask that immediate family members, significant others and roommates avoid working in the same department whenever possible, and we prohibit family members, significant others and roommates from working in positions where one is the direct supervisor or manager of the other. When such cases occur, the company will attempt accommodation through transfer, relocation, or job change. In such situations, the affected employees will need to decide which remedy they will select. An exception is made for periods of less than twenty-nine (29) calendar days where relatives may work together to satisfy short-term, temporary needs of the business.

It is important to note that all offers of employment are contingent upon the applicant passing a background check and drug screen.

ETHICSPOINT
EthicsPoint is a comprehensive and confidential reporting tool for employees to report fraud, abuse and other misconduct in the workplace in a completely confidential and anonymous manner. You can file an EthicsPoint report from any computer that can access the Internet at the following website: www.lundfoodholdings.ethics-point.com. You can file online from home and many public locations, including public libraries. If you don’t have access or are uncomfortable using a computer, call the EthicsPoint toll-free hotline – 1-866-437-4478. Its available 24 hours a day, 365 days a year.

IV. EMPLOYEE RESPONSIBILITY
STANDARDS OF CONDUCT
The following represents an overview of what we call standards of conduct, and are examples of conduct that will interfere with the productivity of our operations and the safety and security of our employees. Although the company firmly supports the concept of progressive discipline, conduct of this type may result in disciplinary action up to and including termination of employment at the discretion of management. This list is not intended to be all inclusive or represent all possible examples of unacceptable behavior; rather it is intended to provide examples of the types of behavior that could jeopardize the employment relationship. For more information, contact your manager or a human resources business partner.

Rudeness to a customer
As a company, we base all of our decisions on what is best for the customer. We are absolutely committed to providing sensational service, treating every customer with respect and dignity, and in a considerate and friendly manner. If you find yourself in a challenging customer situation that you believe you are unprepared to handle, it is your responsibility to contact a manager for assistance. Failure to treat any customer with respect and dignity and in a considerate manner is inexcusable and will not be tolerated.

Not reporting for or completing a scheduled shift
When you miss a scheduled shift, arrive late, or leave early, our customer service is in jeopardy. You are expected to be reliable and to be punctual in reporting for scheduled work. To minimize the disruption caused by an unplanned absence, it is absolutely essential that you contact your manager as far in advance of your shift as possible.

Failure to notify a manager of an absence or secure approval to leave early in advance of your shift is inexcusable and will not be tolerated and may result in an unexcused absence and disciplinary action.

If you are absent from work for two (2) consecutive working days without proper notification to your supervisor/manager, you will be considered as having abandoned your job and resigned employment. Job abandonment will also occur when you fail to return to work or directly notify your supervisor or manager of the reason for absence within two (2) consecutive working days after any approved leave of absence or disciplinary suspension.

For more information, please review the attendance policy and/or speak with your manager.

**Misappropriation of money or property...theft**
Taking money, products, supplies or other forms of company, customer, or employee property is forbidden. Additionally, a receipt must accompany all product purchases, and no product can be consumed without paying for it first. When consuming a product in a retail store, the receipt must be visible to show proof of purchase. Failure to adhere to these procedures can cost you your job, and prosecution by local law enforcement officials is possible.

Failure to provide an accurate account of time actually worked that results in payment for time not worked is considered theft and could cost you your job.

**Working off the clock**
We value the work that you do and it’s important to us that we compensate you for all work that you perform in your position. Therefore, we have provided you with multiple tools that you may use to accurately report all time spent performing any and all work. We expect that you will use these tools accurately and consistently. Performing work without reporting the time as time worked will not be tolerated and could cost you your job.

**Alcohol, drugs and other intoxicants**
You may not possess, be under the influence of, or use any alcohol or illegal drugs, including inappropriate use of over-the-counter and/or prescription medications or other intoxicants while on the job. This behavior represents a safety hazard and will not be tolerated. In no case is any employee allowed to report to work or return to work while under the influence of alcohol or illegal drugs, including inappropriate use of over-the-counter and/or prescription medications, or other intoxicants.

We encourage any employee with an alcohol or drug dependency problem to voluntarily enter a drug or alcohol rehabilitation program before the problem affects or jeopardizes their employment. Employees who violate this policy are subject to discipline despite participation in a program or a request for assistance. Further, to help ensure a safe and healthful working environment, employees may be asked to submit to drug testing to determine the illicit or illegal use of drugs and/or unauthorized use of alcohol. Refusal to submit to drug testing may result in disciplinary action up to and including termination of employment. Any such test will be at the company’s expense and by a physician and/or testing facility selected by the company and in full compliance with state and federal law.
If you are under a physician’s guidance and are taking prescription drugs or other medication which may affect your ability to work safely, you should not perform your job duties if doing so will pose a threat to your own safety or the safety of others. You must review this with your supervisor or manager.

**Fighting, threatening or violent behavior**
Lund Food Holdings, Inc. prohibits all forms of violence including, but not limited to, any verbal or physical threats or threatening behavior or other behavior intended to cause or causing apprehension on the part of another employee or customer. Fighting or other acts of threatening or violent behavior that is threatening to yourself or others or results in injury to yourself or others or damage to property will not be tolerated. If a disagreement arises, or you witness, receive, or have been told that another person has witnessed or received such acts of behavior, you are responsible for contacting a manager immediately to resolve the situation. Do not engage in argumentative behavior or violent behavior. This policy is strictly enforced. Violations may result in disciplinary action up to and including termination of employment and criminal prosecution of those involved.

**Firearms and weapons**
Possession of firearms or weapons while at work or on company property is strictly prohibited and will serve as grounds for disciplinary action up to and including termination of employment. Further, if any individual violates this policy and refuses to comply, it will result in immediate notification of the proper law enforcement authorities. This prohibition applies to all employees, customers, vendors, temporary workers and contractors, including those who have a valid permit to carry a handgun pursuant to the Conceal and Carry law. The only exception authorized by management would be hired security.

The company also reserves the right to search and inspect property, including purchases and lockers, and persons on company property, and while operating company machinery, equipment or vehicles for work-related business, and while conducting company business off premises.

**Intentional misuse, damage, or destruction of property**
We recognize that from time-to-time something may drop or break unintentionally, and we would ask that you take the time to use all company property and equipment with care. Negligence or intentionally destructive acts that result in damage to company property, or other employees’ or customers’ possessions, equipment, or property will not be tolerated.

**Return of company property**
You are responsible for all property, materials, equipment or written information issued to you or in your possession or control. All company property must be returned by employees on or before their last day of work. When permitted by applicable law, the company may withhold from your paycheck or final paycheck the cost of any items that are not returned when required. In addition, the company may take legal action deemed appropriate to recover and/or protect its property.

**Falsification of employment records, time records, or other company records and transactions**
Your honesty and integrity are essential and required. Be sure to accurately record and represent all information in all transactions that you complete as part of your work with our company. Be truthful and forthright in your dealings with your manager, customers, coworkers, and business associates. Dishonesty will not be tolerated, and falsification of company records and transactions can result in disciplinary action, up to and including termination.

**Disclosure of confidential information**
Misuse or unauthorized disclosure of confidential information not otherwise available to persons or firms outside the Company is cause for disciplinary action, including termination.

**Selling liquor or tobacco to under-age customers**

Our company abides by all laws governing the sale of age restricted products such as alcohol, tobacco and tobacco related products. Under no circumstances will the company tolerate any employee selling liquor to any customer who is under age 21 or tobacco and/or tobacco related products to any customer who is under age 18. It is your responsibility to know and comply with the law—we cannot over emphasize the importance of this—you can be subject to costly fines and legal fees and lose your job for failure to comply with these regulations. Note that our registers are programmed for ages and age calendars are at each service counter.

**Failure to follow a supervisor’s or manager’s work direction**

Teamwork is essential to provide our customers with sensational service each and every time they shop. When a supervisor or manager asks you to do something, it is your responsibility to carry out that assignment in a professional and timely manner. If you disagree with a supervisor’s or manager’s instructions, we ask that you carry out the instructions providing they are not unlawful or in violation of a company policy, and at first opportunity, take your concerns to the next higher level of management for further discussion.

**Computer usage**

The company provides its employees with a variety of resources so that employees may perform their jobs. These resources and any files, materials, documents and/or data transmitted by or stored in or on them, are the sole property of Lund Food Holdings, Inc. and are intended for business use. As a general principle, we encourage all employees to effectively utilize the technology that is available through the company to enhance both personal and professional effectiveness. As you access and utilize our technology, we ask that you commit to applying the same level of professionalism that is expected in all workplace communications. Any personal or other use the company deems inappropriate or excessive may result in discipline up to and including termination at the discretion of the company.

E-mail you send and receive or internet sites you access are subject to the same business professionalism that would be applied to any form of written or spoken communication that occurs at work. Manage personal utilization so as not to disrupt your work or diminish productivity. Restrict personal e-mail or internet/intranet access to non-work hours such as breaks or lunch periods, and to subject matter that is appropriate to the business environment. Employees must not engage in any computer-related conduct that violates the law, violates any company policy or reflects poorly upon employees. Inappropriate use includes, but is not limited to, copying, transmitting or accessing pornographic or otherwise offensive pictures, materials or messages; insensitive jokes; defamatory comments or materials; virus propagation; or other abuse or misuse of company equipment and other resources. Employees must be pre-authorized to disclose business secrets or other confidential information.

The nature of e-mail sometimes causes users to act as though they are engaged in a face-to-face conversation and, consequently, causes users to be casual or careless in their communication. E-mail is not a face-to-face conversation and it is not private. E-mail results in a documented record that can be printed, shared with others, and retrieved months or years later, even if it has been deleted. Accordingly, employees should use the same care and good judgment in their e-mail that they would use in any written communication.
The company reserves the right to inspect, monitor, review, retain, disclose, and/or use (collectively referred to as “access”) computers, documents, e-mail messages (both incoming and outgoing), and files (both computer and paper) in its sole discretion, notwithstanding any employee’s use of passwords. Any e-mail, information, files, data, or other material or property of any kind inspected, accessed or monitored by the company may be disclosed and/or used as the company deems appropriate.

Computer software that is provided by the company is the property of the company and should be used for business purposes. Only software purchased and installed by an information services representative can be used on company computers. To avoid illegal reproduction and use of company software applications, no company-owned software can be taken home to be used on personal computers unless an information services representative has given prior written authorization. Periodic audits will be conducted to ensure that the company is in compliance with software licensing agreements and that no unauthorized use of company owned or personal software is occurring.

Computer hardware that is provided by the company is the property of the company and should remain on the premises and used for business purposes only. Laptop computer workstations are portable and may be taken off the premises as needed to complete business activities.

Selecting a personal computer password that cannot be easily guessed by anyone else and changing passwords frequently are important steps that you can take to protect the security of your personal and our corporate computer files. Do not reveal your password to anyone or allow anyone to observe you entering your password. Any written record of your password should be kept hidden. Ensure that your workstation is reasonably secure in your absence. Please log off or lock your computer when you leave the room.

For further clarification, please review the Computer Usage Policy, or contact an information services or human resources representative.

AGE-RESTRICTED ACTIVITIES
If you are under 18 years of age the law prohibits you from selling tobacco or liquor, operating compactors, balers, slicers, saws, mixers, grinders and driving delivery vehicles. Additionally, you cannot clean machinery including slicers or change cooking oil. If you are under 16, in addition to the prohibited activities listed above, the law prohibits you from unloading trucks, working in freezers, working on ladders, cooking, or operating pallet jacks.

AGE-RESTRICTED WORK HOURS
If you are under 16 you can work between 7 a.m. and 7 p.m. during the school year and until 9 p.m. during the non-school summer months. You can work up to 3 hours on a school day and not more than 18 hours during a school week. During the non-school summer months you can work up to 8 hours per day and not more than 40 hours each week. If you are between 16 and 17 years of age, you may not work after 11 p.m. or before 5 a.m. on an evening or morning preceding a school day.

DRESS AND GROOMING
We are known for having the most informed and professional employees. Your dress, grooming and personal hygiene play a key role in creating a positive impression with our customers and the members of the communities we serve. For that reason, considerable care goes into our uniform selection and dress and grooming standards. They are important to us, and we expect them to be important to you as well. We expect you to be clean and neat. This means clean hair, nails, teeth, body, clean shoes and neatly pressed clean clothes in good repair. Just as the cleanliness of our operations is of utmost
importance, so is each employee’s dress and grooming. Each facility has specific dress and grooming guidelines and most have specific uniform requirements. Your location manager or department manager will provide you with information that covers the dress and grooming requirements in your area. For a more detailed overview, you can refer to the dress and grooming policy.

Nothing in this policy is intended to violate any law regarding gender identity or expression. To the extent that this policy identifies accessories or items of clothing that may traditionally be associated with a particular sex or gender, the reference is intended to be neutral and non-discriminatory regarding which sex or gender can use or wear the particular item. The administration and application of this policy will likewise be non-discriminatory regarding gender identity or expression in accordance with applicable law.

**ATTENDANCE**

We understand that there may sometimes be occurrences—both planned and unplanned—that may cause you to be late, need to leave early, or even miss a scheduled shift. When this occurs, we expect you to notify your manager as far in advance of your shift as possible so other coverage arrangements can be made. Unreliable attendance will compromise our service levels and may ultimately impact your continued employment with the company. For more information and specific details, please see the attendance policy.

The preceding examples were designed to provide some guidance as to the nature of things that may jeopardize your employment with the company. Although the company firmly supports the concept of progressive discipline, it does retain the right to take disciplinary action appropriate to the particular circumstance up to and including immediate termination. The list is not all-inclusive and does not represent a complete list of company policies. For further information, contact your manager or a human resources business partner.

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**V. YOUR POSITION AND PAY**

**HOURS OF WORK AND SCHEDULE FLEXIBILITY**

Much of our company operates seven days a week. As such, you will find a variety of work schedules exist, both in time of day and number of hours worked in a week. In retail, office and production facilities, you will find part-time and full-time schedules that range from traditional to unique. We encourage you to openly discuss your work schedule preferences with your department manager so he/she can assist you in finding a schedule that meets your needs as well as the company’s needs.

**HOURS OF WORK, OVERTIME, AND EMPLOYMENT CLASSIFICATIONS**

Hours of work, overtime, and employment classifications are explained in detail in the LFHI non-union benefits summary or your applicable union contract. Note that for overtime purposes, the work week is defined as Monday through Sunday. Questions regarding hours of work, overtime, and employment classifications should be directed to your location manager or the human resource department.

**JOB DESCRIPTIONS**

Job descriptions are available for all positions. They contain valuable information about a position’s purpose, essential functions and primary responsibilities. Ask your manager for a copy of the job description for your position. As your position changes and evolves, be sure to note those changes on the job description and advise your manager so revisions can be made.
WORK SCHEDULES
In most retail and production facilities the work schedules will be posted either one or two weeks in advance. If you would like to request a change in your work schedule, you will need to notify your manager one week prior to the posting of the new schedule. Complete consideration will be given to all scheduling requests in conjunction with consideration for the needs of the business.

Work schedules for office positions will be communicated to you by your manager. These work schedules generally remain consistent from week to week. If you would like to change your work schedule, please discuss it with your manager as early as possible. Your request will receive consideration along with consideration for the coverage and production needs of the department.

BREAK PERIODS AND LUNCH PERIODS
The company provides all employees with the opportunity to enjoy paid break periods and unpaid lunch periods. Since we have employees who work a variety of shifts, both full and part-time, specific break and lunch assignments will be communicated to you by your manager. To avoid service interruptions, it is important for everyone to closely adhere to their scheduled break and lunch periods.

TIME CLOCK USE
If you are in a position that is paid by the hour, you will be asked to record your time by using a time clock or other timekeeping device. All hours worked must be recorded on the time clock or timekeeping device; working off the clock is not allowed. It is important that you clock in slightly prior to the start of your shift so you are ready to work at your scheduled start time. Advance approval from your manager is required if you plan on working hours other than those that have been scheduled for you.

To assure that there is no interruption in customer service, we ask that you do not leave your work area to clock out until the time that your scheduled shift ends. If you work in a retail or production facility where continuing operations are essential, please do not leave your work area unattended if there is no one to relieve you; rather, call a manager for assistance. It is important that you follow accurate timekeeping procedures for starting and ending times as well as paid rest breaks and unpaid lunch breaks. Your manager will explain this process in greater detail.

Your time record indicates what you believe to be an accurate account of the schedule and hours that you have worked in a given pay period. Misrepresenting your hours in any way, falsifying your time record, allowing someone else to clock in or out for you, or clocking in or out for someone else is strictly prohibited and will result in disciplinary action up to and including termination of employment. If you have any questions about timekeeping, please discuss them with your department manager or location manager.

COMPENSATION PHILOSOPHY
We are committed to providing a wage level that is equal to or greater than the prevailing wage rate in the community for similar jobs. As part of that commitment, we are constantly evaluating wage levels for all positions and comparing them to prevailing wages in our community. All positions have assigned wage ranges either through union contracts or our LFHI compensation program. Questions concerning wage levels can be brought to your location manager or the human resource department.

PAYMENT OF WAGES
Our payroll department creates several thousand paychecks each pay cycle. To accomplish this important responsibility, they must have accurate and complete pay record information from every employee. If you have an address change, name change, marital status change, change in withholdings
or any other change that would affect your paycheck, be sure to let your department manager know so he/she can alert the payroll department. If you receive a paycheck that is inaccurate, return it to your manager so the error can be corrected and a new check issued.

**PAYDAY**
We are paid every two weeks for the work performed in the preceding two weeks. The longest period of time that a new employee would wait for a paycheck would be three weeks. This would occur if you started during the second week of a pay-period. In that case you would work the week you started and the next two weeks. The check that you receive at the end of your third week would represent wages for the time worked during the preceding two weeks. Paychecks are distributed at each location on Fridays during each pay week.

**DIRECT DEPOSIT**
We offer a direct deposit service to our employees. This enables you to have your pay automatically deposited into a checking account at your bank. MyLFHI will reflect earnings that itemize your gross pay, deductions and with-holdings and lists your net pay. Instead of receiving a check, the money will already be in your checking account on the date of the payday, available for your use at the start of business on payday morning. Login to MyLFHI to sign up for direct deposit.

**NO TIPPING**
Though our customers are generous and can be persistent in wanting to give a monetary tip, the company has a strict no tipping practices for all positions except restaurant servers and catering employees. It is expected you would politely and respectively decline and remind our customers that, “this is a complimentary service, and it is my pleasure to provide you with this service. There is no need to tip.” If a customer insists on tipping, politely accept it and give it to your general manager. Failure to turn an accepted tip over to your general manager could result in disciplinary measures up to and including termination. If you have any questions about this practice, please contact your manager.

**VI. FACILITIES AND SERVICE**

**PARKING FACILITIES**
Parking is provided at each worksite. Because many of our facilities share parking with customers or other tenants, there will be areas designated for employee parking. Your manager will advise you on the exact location of employee parking for your worksite. It is very important that you park in designated employee parking areas only.

**BREAKROOMS / RESTROOMS**
Each facility is equipped with clean and comfortable breakrooms and restrooms for your use. Consumption of food or beverages is not allowed in any place other than the break room. For further information about the location and use of breakrooms and restrooms, please consult your manager.

**TOBACCO AND SMOKING AREAS**
All facilities that we operate are tobacco and smoke-free. Tobacco use and smoking is permitted in designated areas outside of each facility during scheduled breaks and lunch periods only. For
information concerning the outdoor area designated for tobacco use and smoking at your facility, please consult your manager.

CREDIT UNION
As an employee of the company, you are eligible to participate in the Retail Employees Credit Union. This full service credit union offers a wide variety of services including savings and checking accounts, loans and credit cards. Payroll deduction services are available for both savings and loan accounts with the Retail Employees Credit Union. For more information, you may contact the credit union directly at (952) 930-0700.

UNITED WAY
You can conveniently contribute to the United Way through our payroll deduction program. In the “New Hire Forms” you received, there is an easy one page pledge form to fill out in order to give to the United Way. During our fundraising campaign each year, you will receive a pledge card and have the opportunity to designate your gift to this important cause. For more information, please see the campaign coordinator at your location.

Please note that any violation of the above three sections may result in disciplinary action up to and including termination of employment.

VII. EMPLOYEE RELATIONS

OPEN-DOOR POLICY
We believe that maintaining open lines of communication between all employees is essential to objectively consider employee suggestions, resolve differences, and provide for the general well-being of the employees and the company. In support of this commitment, we maintain an open-door policy which provides the opportunity for any employee to ask questions directly of their supervisor, department head, store manager, general manager, any member of the management team and/or any human resources representative at any time, about anything, and receive an answer. You can be assured that the company will constructively work to earn and maintain your respect by giving your individual needs consideration and review.

Members of management and human resources have the responsibility to respond quickly and clearly to any questions asked of them to ensure clarity and understanding throughout the company, and to the extent reasonably possible and in its discretion, to preserve the confidentiality of the open-door process. Every employee is encouraged to take full advantage of this right, without fear of reprisal or retaliation. When you do have a question or concern, your supervisor is in the best position to respond quickly and accurately and should generally be the first person that you approach. However, if you are uncomfortable addressing the concern with your supervisor or if you want further clarification, you are free to speak with any other management person in our company regardless of title.

PERFORMANCE FEEDBACK
Performance feedback comes in many forms, from an informal discussion with your manager to a more formalized goal setting process. Performance feedback is an essential component of a healthy work environment.

The orientation follow-up provides an opportunity for a new employee or newly promoted employee to discuss job performance, job satisfaction, training needs and performance goals with his/her manager. It
is an excellent time to clarify priorities, realign training, and/or acquire a greater understanding about the job, the department and the company.

The performance and development review provides you with the opportunity to review your accomplishments for the prior year and establish goals for the coming year. It helps ensure that your priorities are aligned with your department’s priorities and the company’s priorities. The review is also an excellent time to discuss your personal career objectives and training needs with your manager. Please be open and candid during these discussions, since this will help your manager identify your concerns, and it will help you and your manager build a good working relationship. Timing for performance reviews may vary based on business need.

Informal feedback should occur throughout the year and can occur at any time. Do not hesitate to ask your manager for a meeting to review your performance. You can prepare for this meeting by writing down some questions or topics that you would like to discuss with your manager in advance of the meeting.

SERVICE AWARDS
Your continued service with the company is highly valued and will be recognized with a selection of gifts beginning on your five-year anniversary with the company and every five years thereafter. On your anniversary, your manager will present you with the gift that you selected in honor of your years of service with the company. When celebrating fifteen years of service or greater, your award will be presented at a special service recognition luncheon hosted by an executive officer of the company.

PERSONNEL RECORDS
The company maintains personnel files for each employee. These files contain pay record information such as current withholdings, wage rates, and your employment application. It also contains benefit information, including beneficiary designations and performance information such as performance appraisals, commendations and disciplinary notices. Access to these files is limited to management personnel who have a legitimate reason to review data contained in the file.

You may review the contents and/or request a copy of your personnel file once every six months. Your written request will be responded to within seven (7) working days. If you dispute any information contained in your file, you may submit a written statement for inclusion in your file explaining your position. After you leave employment with the company, you may review your file once annually via written request to the human resource department for as long as we maintain your records.

By asserting your rights as noted above, there is no retaliation on the part of the company. If you have any questions concerning access to your personnel records, please contact a human resources representative.

COMMUNICATIONS
The online Notable News is one of several ways to stay informed of company news. It will tell you about current happenings in the company. Most often you’ll find Notable News announcing promotions and personnel changes throughout the company. Look for Notable News postings online and in your breakroom.

VIII. CAREER DEVELOPMENT, EDUCATION AND TRAINING

CAREER DEVELOPMENT
We take great pride in our commitment to employee development and advancement. Most of our senior positions are filled through the internal advancement of our employees. Talk to any of your coworkers or managers and you are likely to hear that they started in an entry-level position and worked their way through a variety of jobs in the company. We have a number of important programs to help you achieve your career goals.

**JOB POSTING**
You have the opportunity to view full-time openings throughout the company through the internal job-posting program. Check the posting board in your breakroom for current openings. You can apply for those positions for which you qualify by completing a posting application form.

To be considered for a posted position, you must meet the basic qualifications for the job and have a satisfactory or better performance record in your current position. On occasion, you may find that some positions may not be posted due to union seniority requirements or to accommodate an employee who is returning from a leave or related situation.

Please see the job postings policy and/or your manager for more information.

**TRAINING OPPORTUNITIES**
Our training department produces a wide variety of skill-building programs ranging from leadership and team building to safe food handling and evening manager programs. Look for the directory of training programs and schedules online and that are located in your breakroom for more complete information. Let your manager know if there are programs that you would like to participate in to enhance your skills in your current position or help prepare you for expanded duties and/or other positions, including mentoring, with the company.

We encourage our employees to seek out and develop mentoring relationships with others in the organization who can help them enhance their skills and achieve their career goals.

**EDUCATION ASSISTANCE**
Continuing education is an activity that we encourage and applaud. In support of our employees who are pursuing continuing education, we offer a generous tuition reimbursement program. Full-time and part-time employees who have completed a minimum of ninety (90) days of employment are eligible for up to $1,000 of tuition assistance each year for approved courses. In addition, full-time employees are eligible for up to an additional 50% reimbursement of tuition expenses that exceed $1,000, up to a maximum of $5,250 per calendar year. This benefit applies to employees pursuing a bachelor’s degree in business, an associate degree in business or a certification from an accredited college or technical school. It also includes advanced degrees in business including the graduate and Ph.D. levels. Repayment of reimbursement for voluntary separation may be required within specified timeframes. For more information, please review the tuition reimbursement program brochure or contact the human resource department.

**SCHOLARSHIP PROGRAM**
The Russell T. Lund Scholarship Program was established by the founder’s family as a benefit to employees and their immediate family members. The program provides a limited number of scholarship awards to selected employees and/or their immediate family members. Please refer to the Russell T. Lund scholarship brochure to learn more about this benefit and the eligibility, application, and selection process, or call the human resource department for more information.
IX. TIME OFF BENEFITS

We recognize that there may sometimes be compelling personal or medical reasons that create a need for you to be away from work for an extended period of time. In such situations, the company has a variety of leave programs that may offer you the opportunity to take your leave while maintaining your employment with the company. The information on these pages provides a brief description of the various leave of absence programs. For more information consult the leave of absence policy and/or union contract.

REQUESTING A LEAVE:
To apply for a leave, the employee must notify his or her manager and The Hartford. FML requests need to be completed 30 days in advance of the leave providing the need for leave was foreseeable. Medical related leaves require a physician’s statement certifying the reason for the request and may require periodic updates throughout the leave period.

FAMILY AND MEDICAL LEAVE ACT (FML)
The Family and Medical Leave Act provides employees with the opportunity to take up to 12 weeks of unpaid leave of absence when necessary as a result of the birth or the placement through adoption or foster care of a child and the care for such child, or a serious health condition affecting the employee or certain members of his/her immediate family. The 12 weeks of FML may be taken once in a 12 month period providing a qualifying event occurs. The 12 month leave period is a rolling 12 months, measured backward from the date FML was last taken. Eligibility for FML requires 12 months of service working a minimum of 1,250 hours during the 12 month period immediately before the requested leave begins. An employee is required to provide the company and The Hartford with notice of the need for FML 30 calendar days in advance, or as soon as is practical.

During an FML, the company continues to pay the employer’s portion of your medical, dental and life insurance benefits. Retirement contributions are suspended during an FML, as are all other benefits such as vacation, PTO and holidays. Your union contract or the LFHI non-union benefits summary will provide further information regarding the impact of FML on vacation, holidays, personal holidays, and PTO benefits. In addition, you will be able to substitute earned paid leave during the unpaid portion of your FML leave.

The Hartford will require a physician’s statement certifying the reason for the FML request and may require periodic updates throughout the leave period. The Hartford may require recertification on a reasonable basis in compliance with the law. If The Hartford has reason to doubt the validity of the certification, it may require, at the company’s expense, that a second opinion be obtained from a health care provider of its choosing. If the second opinion differs from the opinion in the original certification, then The Hartford may require, at the company’s expense, that you obtain the opinion of a third health care provider designated or approved jointly by you and the company. The opinion of the third health care provider shall be final and binding.

At the end of your FML, the company will restore you to the position you held before your leave started or to an equivalent position, except as provided under applicable law. In addition, while you are on FML, The Hartford and the company may require you to periodically report on your status and intention to return to work.
Typically, when you are on FML, you may not engage in other work or employment. In rare cases we may allow this, but you must have prior approval from both your supervisor or manager and human resources. If you engage in other work or employment during your leave without prior approval from your supervisor or manager and human resources, you will be considered to have violated the terms of your leave and to have voluntarily terminated your employment.

Employees who elect not to return to work upon expiration of their FML will be required to reimburse the company for employer-paid benefit contributions, and their employment will be terminated as of the date of FML expiration unless the employee is on an approved medical or personal leave. For more information, please contact your location manager or human resource representative.

MEDICAL LEAVE
A medical leave of absence will be granted to employees who are restricted from working due to a disabling illness or injury upon receipt of sufficient information from a medical provider that verifies the disabling condition and the need for medical leave. The length of leave will be governed by medical necessity as determined by a physician’s certification. The employee may be asked to provide periodic medical status reports referencing his/her current work restrictions and the company may require the employee to return to work if work within the employee’s restrictions is available.

Insurance and retirement programs are suspended during a medical leave of absence except for periods of medical leave that are also covered by FML, whereby the employer’s portion of medical, dental and life insurance premiums will continue to be paid. When FML is not available, the opportunity to continue insurance coverage will be made available at the employee’s cost in accordance with the terms and conditions of COBRA.

As with FML, The Hartford may require recertification on a reasonable basis in compliance with the law. If The Hartford has reason to doubt the validity of the certification, it may require, at the company’s expense, that you obtain the opinion of a second health care provider of its choosing. If the second opinion differs from the opinion in the original certification, then The Hartford may require, at the company’s expense, that you obtain the opinion of a third health care provider designated or approved jointly by you and the company. The opinion of the third health care provider shall be final and binding.

Vacation, holiday, personal holiday, and PTO benefits are not accrued during a medical leave of absence except for those that may be covered under FML, when the FML period runs concurrently with the medical leave of absence period. Employment with the company will be terminated if the medical leave of absence extends beyond 12 months unless otherwise stated in the union contract. While medical leaves of absence are unpaid, some of our positions offer short and/or long-term disability or income replacement coverage. To learn more about these options, refer to your LFHI non-union benefit summary or applicable union contract.

PERSONAL LEAVE
Personal leaves of absence are unpaid leaves and may be granted for employees requesting an extended period away from the job due to compelling personal reasons. Personal leaves must be requested in writing and submitted in advance to your department manager or location manager, then contact The Hartford. Consideration will be given to all personal leave requests and providing the business and coverage issues can be met with no interruption of service or additional cost incurred, every effort will be made to accommodate the request. Vacation, holiday, personal holiday, and personal time off (PTO) benefits are not accrued during a personal leave of absence. Medical and related insurance programs as well as all retirement programs are suspended during a personal leave of
absence. COBRA coverage for continuing insurance will be made available at the employee’s cost. All benefits will be reinstated upon return from an approved personal leave of absence. The maximum length of personal leave is explained in the LFHI non-union benefit summary or applicable union contract.

PREGNANCY AND PARENTING LEAVE
An employee who has worked for the company for at least 12 months preceding a request for pregnancy or parenting leave and who has worked an average of 20 hours per week or more during the 12 months preceding such a leave request is eligible for leave related to the birth or adoption of a child, and, in the case of a female employee, for prenatal care or incapacity due to pregnancy, childbirth, or related conditions. Such female employees are also eligible for reasonable accommodations for health conditions related to pregnancy or childbirth.

The employee must contact The Hartford to request such leave concurrent with their FML or medical leave. The Hartford will notify the employee and location representative in writing if the leave is approved or denied.

SCHOOL CONFERENCE LEAVE
An eligible employee has up to 16 hours during the 12 month period beginning September 1 and ending August 31 to attend school conferences or school-related activities related to the employee’s child, provided the conferences or the school-related activities cannot be scheduled during non-work hours. If the employee’s child receives child care services or attends a pre-kindergarten regular or special education program, you may use this leave time to attend a conference or activity related to your child or to observe the services, provided that the activity cannot be scheduled during non-work hours. When the need for this leave is foreseeable, you must provide reasonable prior notice to your manager. This leave is not paid but you have the right to substitute any earned paid leave for any part of the approved leave request.

MILITARY LEAVE
An employee may take time off from work to fulfill annual military training obligations. Employees called into active duty will be placed on an unpaid leave, and upon their release from active duty, will be reinstated to the same or similar position in accordance with the federal law. Vacation, holiday, personal holiday, and PTO benefits are not accrued during a military leave of absence. Medical and related insurance programs as well as all retirement programs are suspended during a military leave of absence. COBRA coverage for continuing insurance will be made available at the employee’s cost. Re-employment and all benefits will be reinstated upon return from an approved military leave of absence in full compliance with the federal law.

RETURNING TO WORK FROM AN APPROVED LEAVE OF ABSENCE
You must be available to return to work on the first scheduled day following the expiration of your leave of absence. You must also have your return to work documentation completed prior to your return. Failure to return from leave as scheduled will result in termination of employment unless other arrangements were made between you and your manager in advance of the expiration of the leave.

It is the company’s intent to accommodate an employee who is returning from an approved leave by restoring them to the same, or an equivalent, position with equivalent benefits, pay and other terms and conditions of employment held prior to his or her leave. Please note, changes in the business
climate that result in restructuring, job elimination, layoffs, etc., may prohibit such accommodation from occurring.

Time away from work is important for everyone. It adds much needed balance between our work life, family life and personal activities. LFHI offers a number of paid time-off programs. They are described briefly in the material that follows. For more information, please refer to your applicable union contract or the LFHI non-union benefit summary.

X. PAID TIME OFF BENEFITS

CALENDAR HOLIDAYS
A number of paid holidays are provided for eligible employees. These include New Year’s Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, and Christmas Day, and for non-union full-time employees four hours of holiday pay for Christmas Eve. Please note we are not open on Easter Sunday. You may elect to use your earned time-off to receive pay for that day. Our retail and production facilities may be operating on some of these holidays. In those situations, your manager will provide further details about holiday pay and work schedules. For specific information about holiday pay and eligibility, please consult your applicable union contract or the LFHI non-union benefit summary.

PERSONAL TIME OFF (PTO) FOR NON-UNION EMPLOYEES
Our LFHI non-union benefit package provides a personal time off benefit (PTO) that begins following the first month of employment. Under this program, you earn a specified number of hours for each month that you work for the company. This time can be taken as it is earned or accumulated throughout the year. Hourly paid employees who miss work due to a short-term illness may apply unused PTO benefits to supplement lost income during the absence. Your LFHI non-union benefit summary provides specific details covering PTO eligibility and earning levels.

VACATION AND HOLIDAYS
Each union contract contains provisions for paid time-off under the vacation and floating/personal holiday benefit. Hourly paid employees who miss work due to a short-term illness may apply unused personal holiday or vacation benefits offered through the applicable union plan to supplement lost income during the absence. Please refer to your applicable union contract to learn more about eligibility and earning levels for each of these benefits.

USE OF PAID TIME OFF AND CARRY OVER
Calendar holidays and floating/personal holidays must be used in the year that they are earned. Vacation and PTO benefits can be carried forward into the next year providing the total balance of unused vacation or PTO does not exceed twice your annual earning level.

BONE MARROW DONATION LEAVE
All employees who work an average of 20 or more hours per week are eligible for a paid leave of absence of up to 40 work hours to undergo a medical procedure to donate bone marrow. The leave hours do not need to be consecutive, and the company reserves the right to require medical verification of the purpose and length of the leave.

FUNERAL/BEREAVEMENT LEAVE
All employees are entitled to take time off when there is a death of an immediate family member. For specific funeral/bereavement leave benefits and eligibility information, please refer to the applicable union contract or your LFHI non-union benefit summary.

**JURY DUTY LEAVE**
All employees are entitled to take time off for jury duty. If you are summoned to jury duty, the company will continue your regular pay during your active jury duty days up to a maximum of 21 days per calendar year. If the need to be away from work continues beyond the 21 day period, you will be placed on unpaid leave of absence and you may choose to then use your earned paid time-off benefit. If at any time during this unpaid leave you do not receive a paycheck, you are responsible for personal payment of your portion of the medical/dental/life insurance premium payments.

Part-time employees who are regularly scheduled to work more than 20 hours per week will be eligible for compensation for the portion of jury duty that conflicts with their regularly scheduled work hours, unless other accommodations can be made.

Please provide your manager with a copy of the notification of your summons to jury duty and proof of service days when your active service has been completed. In addition, you must report for work whenever your presence is not required by the court during your scheduled work hours.

The company will comply with all applicable state laws regarding jury duty.

**TIME-OFF TO VOTE**
We encourage every employee of voting age to fulfill their civic responsibilities by participating in elections. You are entitled to take reasonable paid time off to vote in a regularly scheduled election. You are not required to use any of your earned time off to cover the time voting.

You are expected to use the time away from work for the purpose of voting. The company is allowed to request that you provide proof that you voted and give the name of the precinct where you cast your ballot. This voting leave does not include local or municipal elections.

In addition, if you are selected to serve as an election judge, you must give the company at least 20 calendar days written notice and this notice must be accompanied by a certification from the appointing authority stating the hourly compensation and the hours to be served. The company will provide the time off per the certification and pay the difference, if any, between the election judge pay and your regular pay.

**XI. HEALTH AND OTHER BENEFITS**

Health, wellness and security are the primary goals of our employee benefits program. While your employment status, either full-time or part-time, and union affiliation will dictate specific coverages and programs; we have summarized some of the types of coverages and programs that are offered in the information that follows. For more detailed information highlighting your specific benefit plans, refer to your union contract or the LFHI non-union benefit summary.

**HEALTH INSURANCE PROGRAMS**
Comprehensive health insurance programs are offered to full-time and some part-time employees. These programs provide medical insurance coverage, life insurance benefits, and most provide dental
and orthodontia benefits. Eligibility, waiting periods, costs, deductibles, and specific coverage information is provided in the LFHI non-union benefit summary or by your union-affiliated health care administrator.

**COBRA INSURANCE CONTINUATION PROGRAM**
If you or a dependent lose your health care benefits due to termination of employment, divorce, a dependent exceeding the age limit for eligibility, or other qualifying event, you may have the opportunity to extend coverage in accordance with the Consolidated Omnibus Budget Reconciliation Act (COBRA). Contact your union-affiliated health care administrator or the human resource department for further information.

**401(k) RETIREMENT SAVINGS PROGRAMS**
A variety of 401(k) programs are offered to our employees to promote saving for retirement. The 401(k) programs offer you the opportunity to set aside money before taxes are withheld in your own retirement savings account. You will have the opportunity to invest your money in a variety of mutual funds according to your individual investment strategy. Materials highlighting the 401(k) retirement savings program are provided to all employees when eligibility requirements have been met. All materials are available from the human resource department.

**RETRAITEMNT PROGRAMS**
Retirement programs are offered to all full-time and many part-time employees. These programs are designed to help provide economic security for your retirement years. Eligibility and retirement program information is provided in the plan descriptions for each program. For further information, consult your affiliated union plan administrator or the LFHI non-union benefit summary.

**DISABILITY INSURANCE**
Providing a source of income when you are sick or disabled for an extended period is important to us. Many of our positions offer a short and/or long-term disability or income replacement program. To determine whether you have this coverage, refer to your union contract or LFHI non-union benefit summary.

**EMPLOYEE DISCOUNT**
Your Employee Identification Card provides you the opportunity to enjoy savings on purchases each time you shop at any of our stores. This card(s) is distributed as soon as administratively possible. You can use the discount card anytime that you have a purchase of $5.00 or more. The discount provides 5% off all supermarket, wines and spirits, culinary shop and basket shop purchases of $5.00-24.99; 10% off all supermarket, wine and spirit purchases, culinary shop and basket shop purchases of $25.00 or greater. This discount benefit also includes catering of personal events from Lunds and Byerly’s Catering. The purchases exclude postal services, gift certificates, any type of entertainment tickets, and money orders. In addition, you will also receive 30% off on restaurant purchases. This card may also be used by immediate family members who reside at your residence. This card must be presented at the time of checkout to receive your discount. Cards are valid only during active employment and are intended for employee and/or family purchases only. Please see the employee discount policy or contact your location manager or human resources for questions or more information.

**TRAVEL AND EXPENSE REIMBURSEMENT**
There are times when employees may have to engage in business travel. Please refer to the Travel and Expense Reimbursement policy for details. The travel policy provides reimbursement for a variety of reasonable and customary expenses that are incurred as a result of business related travel. This policy
defines a broad range of practices that apply to compensation, expense reimbursement, accommodations, and business travel arrangements.

**XII. LEAVING THE COMPANY**

**RESIGNATION**
We hope that you choose to continue your career with us for many years. However, if you do decide to resign from the company, we would like you to provide us with a minimum of two weeks advance notice. When you leave, you will be asked to turn in any uniforms, keys, company property, your employee identification card, company credit cards, and you will be asked to repay any outstanding debts and advances as well as any tuition assistance payments that were made to you during the previous 12 months. All resignations should be submitted in writing and presented to your manager. The company reserves the right to provide pay for your notice period in lieu of working during your notice period and reserves the right to withhold from your final paycheck the cost of company property not returned.

**RETIREMENT**
When you plan to retire, there are a variety of retirement benefits and services you should be aware of. To allow sufficient time to prepare the information, please provide 90 days’ notice in advance of your planned retirement date. Your notice of retirement should be presented to your manager in writing.

**OTHER TYPES OF SEPARATION**
If you walk off the job, fail to report for your scheduled shifts without notifying your manager, or fail to report to work at the end of an authorized leave of absence, the company will consider you to have resigned without notice and you will not be eligible for rehire.

**EXIT INTERVIEWS**
Exit interviews are conducted when employees leave our company. From time to time, employees who have left our company may expect to receive an exit interview. This is a valuable form of feedback that helps us learn what we can do better to ensure that our employees choose to stay with us rather than working for another employer.

**BENEFIT CONVERSION OPTIONS**
If you were participating in a company-sponsored health insurance, dental insurance, or life insurance program, you will be provided with an opportunity to continue that coverage at your own expense under the terms and conditions of COBRA. For more information concerning this coverage, please contact your manager, a human resources representative, or your union health and welfare plan administrator.

**RELEASE OF EMPLOYMENT INFORMATION**
When a prospective employer contacts our company for a reference, we verify only the dates of employment and position held. No other information will be provided under any circumstance unless requested via a legal subpoena or via a written request with all appropriate releases signed and dated by you.

**DISPUTE RESOLUTION PROCESS (DRP)**
Lund Food Holdings, Inc. wants our employees to feel free to respectfully express differences of opinion when it comes to a suspension, final written warning or termination decision made by the company. We
recognize employees have complex and extenuating circumstances that contributed to such a decision and want to give our employees the opportunity to have their case presented in front of a neutral panel of their peers. To learn more about DRP, contact your manager or a human resources business partner.

XIII. YOUR KEY TO PERSONAL SAFETY AND LOSS PREVENTION

“Safety is not the practice of one person but rather the practice of many people. As one of our company values that guides our business practices, we are all responsible for safety. Every time we go to work, we make a commitment to provide a safe working environment for our customers, business partners and each other.”

-Tres Lund, Chairman and CEO

TAKING CARE OF YOURSELF AND TAKING CARE OF OTHERS
Let’s face it, we seldom think about the possibility of sustaining a disabling injury while at work. But all it takes is one little misstep, miscalculation or mistake and your life or another’s can be forever changed.

The things that matter most — your health, your family, play time and work — can all be compromised in an instant. Your personal safety cannot be taken for granted — it’s something that you need to work at and we hope you will.

The information that follows represents our guidelines to help ensure your personal safety and the safety of others.
Please take the time to read this information and discuss any questions with your manager or safety representative.

Did You Know?
- Regardless of our job titles, we all have the same three job responsibilities:
  1) Keep the environment safe and clean.
  2) Create sensational service for our customers.
  3) Do the job you were hired to do.

Did You Know?
- You can help prevent accidents by correcting a hazard when you see one or telling your manager about it?

SAFETY RESOURCES
Reporting Injuries – If you’re injured on or off the job, let your manager know right away. If your injury is work-related, he or she will want to help you and take care of any hazards. Your manager will ask you to participate in an accident investigation to help us prevent similar incidents. He or she will also complete paperwork to investigate and document the injury.
If you need medical care, you’ll be referred to the designated clinic and be asked to bring back a return-to-work form from the physician.

If you have physical restrictions that limit the type of work you can do, your manager may assign you to a Temporary Alternate Duty (TAD) job until you’re able to return to your regular assignment. This allows you to continue working during your recovery.

Finally, if you’ve missed time, you may be eligible for workers’ compensation benefits. Once again, your manager will help you with this process.

Safety Committee – The safety committee’s role is to help make your workplace safe and prevent accidents from happening. They meet monthly to review accidents, injuries and prevention opportunities. They also help with safety training. The committee can’t do its job alone. They need you to work safe and tell them about any safety suggestions or concerns you may have. If you’d like to get involved with the committee, tell your manager you’d like to volunteer.

Risk Management – The Company’s risk management department is responsible for providing guidance and direction to our facilities on injury prevention and safety programs. Loss prevention employees are also available to assist store employees in the event you have a safety or security question or concern. This department can be contacted by looking in the company phone directory.

First Aid – When an accident occurs, alert the manager on duty for help.
- Call 911 for medical emergencies
- Know where the first-aid kit is located
- Avoid moving an injured person unless it’s to get him/her away from danger

Helping a Coworker Stay Safe – If you see someone not working safely, point it out to him or her or tell your manager. For example, if you see someone not lifting properly, show them how to lift safely.

Did You Know?
- If you haven’t been trained on how to use a piece of equipment, a chemical or how to complete a task, don’t proceed — ask your manager for assistance.

PERSONAL SAFETY
Training – You’ll receive special training throughout your employment to help keep you and others safe:
- Orientation
- Department training
- As job or procedure changes
• Annual training

Remember, if you haven’t been trained on how to use a piece of equipment, a chemical or how to complete a task, don’t proceed — ask your manager for assistance.

**Age-Restricted Work Activities** – If you’re under 18, there are special laws designed to protect you against injury while at work. You cannot drive delivery vehicles or operate compactors, balers, slicers, saws, mixers and grinders, nor can you change cooking oil or clean machinery, including slicers. You also cannot sell tobacco or liquor. The law prohibits these activities.

If you’re under 16, in addition to the activities listed above, you cannot unload trucks, work in freezers, work on ladders, cook, or operate pallet jacks.

**Age-Restricted Products** – There are special laws designed to limit youth access to age-restricted products such as alcohol, tobacco and tobacco-related products. Our company strongly supports these guidelines. If your job involves the sale of these products, you’ll participate in training that covers guidelines you need to follow.

For example, we require our customers to present identification to verify that they are at least 21 years old to purchase alcohol and at least 18 years old to buy tobacco or tobacco-related products. The cashier or server must verify that the customer is of legal age to purchase these products.

Not following these guidelines can be expensive for you and the company. You can be subject to costly fines and legal fees and the company could be fined and lose its license to sell these products. If you have any questions about this information, please ask your manager for assistance.

**Did You Know?**

- Your personal safety and the safety of others is far more important than any amount of money or property.
- Don’t become a statistic. Work safe, play safe, have fun!
**Personal Security** – Always be aware of your surroundings when you arrive or leave the worksite, especially after daylight hours. Whenever possible, walk with someone else or ask for an escort, and take care and know exactly where you’ve parked before you head for your car.

When leaving your vehicle unattended, always lock the doors no matter how soon you plan to return. Do not leave personal belongings in plain view. When returning, have the door key in your hand and look around to be aware of your surroundings.

If you see threatening behavior or violence in the area or at your worksite, call 911 when it is safe to do so. Report it as an emergency. Never attempt to intervene in the event of a robbery, scuffle or a fight. Remember, your personal safety and the safety of others is far more important than any amount of money or property. Protect yourself first and get help by calling 911.

**Shoplifting and Theft** – Never attempt to confront, stop or question someone you suspect of shoplifting or theft; it is unsafe and dangerous to do so. Instead, if you see anyone — customer or employee — take and conceal merchandise, alert your manager immediately. And remember, the best deterrent to shoplifting is providing good customer service.

*Respect, honesty and integrity, empowerment, innovation, safety, development and communication are company values that we bring to life by supporting them and practicing them.*

**Did You Know?**
- Slip-and-fall accidents can be prevented by following good housekeeping practices and being observant.
- We’re all responsible for safety. Work safe, play safe, have fun!

**ENVIRONMENTAL SAFETY**

**Housekeeping in your Surroundings** – Keep it clean, neat and orderly. At work, just as at home, if everyone doesn’t pitch in, housekeeping becomes impossible. When you come across a spill or potential hazard, pick it up, clean it up, don’t pass it up. Report hazards that you cannot resolve immediately to your manager.

Preventing accidents and injuries is all about having a keen pair of eyes and being observant in your work area. Take responsibility for keeping your workplace safe.

**Warning Signs** – They tell us about a possible danger. Know what they mean and follow them. Examples of common warning signs include: “Caution, Wet Floor” or “Danger, Do Not Operate.”

**Fire Prevention** – Making sure fires don’t happen is a matter of being alert. If you see items stored too close to a heat source, move them and tell your manager. If you see cords being used unsafely, tell your
manager. Keep exits free and unobstructed. Keep your eyes open for fire hazards, then correct and report them if you see them.

If a fire does occur, you’ll need to do one or more of the following:

- Call 911
- Alert the manager and coworkers
- Use an extinguisher if it is safe and you have been properly trained
- Evacuate the building
  
  *Most important, keep yourself and others safe.*

To use a fire extinguisher:

- Pull the pin
- Aim at the base
- Squeeze the trigger
- Sweep side to side

**When the Lights Go Out** – In the event of a power outage, there are three things you should do:

- Secure the building — be sure emergency lights are on
- Take care of the customers — ensure their safety
- Secure the product — see your manager for instructions and assistance

**Did You Know?**

- Never remove a tag or lock from equipment unless you’re authorized to do so.
- Always check to see that equipment and tools are working properly.
- Apply lockout/tagout before cleaning or servicing powered equipment.
- Never put hands, fingers or other body parts into running equipment.

**Emergency Action Plan** – At times there may be an emergency situation such as threatening weather, fire, bomb threat, chemical spill or another emergency when you may be asked to go to a safe area inside or outside the building.

An emergency procedure flip chart is available and posted at each facility. Locate the flip chart at your location and become familiar with its content.

**Working with Equipment and Hand Tools** – Before beginning work with any equipment:

- Inspect equipment
- Ensure safety guards are in place
- Follow standard operating procedures
- Obey warning signs
- Don’t operate defective equipment
• Lockout/tagout defective equipment
• Report defective equipment to your manager

**Lockout/Tagout** – Before cleaning, servicing or adjusting any powered equipment that exposes you to moving parts, you must either unplug or lockout and tagout the equipment. This is designed to keep you and others safe from the unexpected start-up or release of stored energy. If you work with certain powered equipment, you’ll be trained on specific lockout/tagout procedures. Apply a lock and tag to any equipment that needs repair and report it to your manager immediately. Never remove a tag or lock from equipment unless you’re authorized to do so.

**Working with Sharp Objects** – If your job assignment requires you to use a box cutter, knife, slicer or other sharp object, you’ll receive training that covers safe handling procedures. Some safety tips include:
• Verify safety guards are in place
• Cut away from body
• Retract blade before storing or place in knife sheath or holder
• Wear cut-resistant gloves
• Store items securely
• Discard razor blades in designated container for disposal
• Never attempt to put hands, fingers or other body parts near or into moving equipment
• Never place sharp objects or knives in soapy water

**Did You Know?**
• It’s everyone’s responsibility — from the president to the deli clerk to the cleaning staff — to make sure the food we sell is safe and wholesome for our customers.

**Working with Chemicals** – Chemicals, when used properly and safely, pose no harmful effects. But when spilled or used without caution, they can present a possible hazard to you and others in the work area. You have the right to know about any chemical you encounter in the workplace. To learn about and work safely with chemicals, refer to and follow guidelines on the Material Safety Data Sheets (MSDS), listed alphabetically and located in the Safety Center. You may receive a copy of a MSDS by asking for one. If we do not have a MSDS for a product, we’ll request one from the supplier.

**Labels and MSDS** – These provide you with important information to keep you and others safe. Take the time to carefully read chemical labels and MSDS before you handle a chemical.

The Material Safety Data Sheets will tell you everything you need to know about a chemical, including if you need Personal Protective Equipment (PPE). It will also tell you about a chemical’s reactivity level or if the chemical is stable. For example, if you mix household ammonia and bleach together, deadly chlorine gas is produced. Never mix chemicals together that are not designed for mixing. If you find a container
that is not labeled, don’t use it and never smell it to determine its identity. Questions about a chemical? Ask your manager.

**Personal Protective Equipment** — Personal Protective Equipment (PPE) is designed to keep you safe while working with chemicals or equipment, or during other work activities. Examples of PPE include eye goggles, gloves and boots. Questions about PPE? Ask your manager where PPE can be found in your department.

**Body Fluids** — Cleaning a restroom, cleaning up when someone has been sick, or helping bandage a cut are activities that require you to take precautions.

For your personal safety, always wear gloves and other protective gear to ensure that you do not come in contact with any type of body fluid. Bodily fluids such as blood, vomit, urine and feces are all contaminates that may expose you to communicable diseases.

Wash thoroughly before and after removing gloves and engaging in these activities. If you come in contact with bodily fluids, report it to your manager.

**Working with Pallet Jacks and Forklift Trucks** — The use of pallet jacks and forklift trucks is limited to employees who have been trained and certified to use this equipment. Ask your manager about training before you begin to use this equipment. Never use equipment that you’re not trained or authorized to use.

**Hazardous Waste Program** — We take safety and our commitment to the environment seriously. In the event of a chemical or hazardous waste spill, please dispose of these items properly using safe work practices. Some items we sell cannot be discarded in the trash or poured down the drain. Please see a manager for instructions and training on how to dispose of these items.

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**Did You Know?**

- Make sure safety guards are in place before you start.
- If you feel ill while working in extreme cold or warm weather, tell your manager.

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**Working Around Traffic** — Be especially careful while working in areas that have vehicle traffic. Look both ways before entering a parking lot or parcel pickup area and be alert to warning signs such as taillights, headlights and turn signals that may indicate a vehicle is preparing to move.

**Working in Warm Weather** — If you work outside or in a warm area during extreme heat, be sure to drink plenty of water. Wear lightweight clothing and a hat. Tell your manager if you feel ill or nauseous, vomit, sweat profusely or not at all, have a headache or any other symptoms. Also notify your manager if you see any of these symptoms in a coworker as emergency medical attention may be needed.

To help combat the heat during extreme temperatures, we reduce exposure by providing extra breaks through job rotation or rest periods, we supply and encourage drinking extra fluids, and we offer cool break-time treats.

**Working in Cold Weather** — If you work outside during extreme cold weather, be sure to dress appropriately — wear layers, a wind-resistant coat, hat, mittens or gloves, and warm, waterproof, slip-resistant boots or shoes. Tell your manager if you feel ill or have any of these symptoms: tingling,
stinging, aching, itching, burning, pain or swelling. If you notice any of these symptoms in a coworker, please let your manager know.

In extreme cold weather, we reduce exposure through task rotation and provide extra fluids.

**Business Driving** – If your job requires you to drive a company vehicle or use your own, safety is important. Make sure you:
- Hold a valid driver’s license
- Have insurance for your personal vehicle
- Are at least 18 years old
- Wear a seatbelt during operation
- Obey all traffic laws
- Adjust mirrors, seat and other necessary equipment
- Monitor weather conditions, adjusting speed and operation according to current conditions
- Report accidents or citations immediately to the manager in charge
- The use of cell phones while driving a company-owned automobile is prohibited.

Remember, citations or fines incurred while performing business driving are the responsibility of the driver. Accidents while driving a personal vehicle are the responsibility of the driver.

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**Did You Know?**
- The most important thing you can do to keep food safe is to wash your hands following our company guidelines.

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**WORKING WITH FOOD**

**Keeping Food Safe** – From the president of the company to the front line employee, food safety is everyone’s responsibility. The most important thing you can do in this area is to completely understand and rigorously follow our hand-washing procedures.

If you work with perishable food, you’ll be asked to learn and demonstrate proper hand-washing techniques, use of food safety gloves, product storage and cooling guidelines, and other procedures. This will ensure that our food products are safe for consumption. This requires 100 percent compliance from all of us. Please ask your manager if you have any questions about our food safety guidelines.

**Hand Washing** – Always wash hands with hand soap:
- Before starting work
- After using the restroom
- After smoking, sneezing or coughing into hands
- After touching yourself or someone else by shaking hands, touching hands, using a tissue, etc.
• After handling trash or dirty utensils
• After handling raw food
• Before putting on, or whenever changing, disposable gloves

Not Feeling Well – You’ve probably heard about viruses and other illnesses in the news such as the Noroviruses, salmonella, E. coli and hepatitis A. These and other infections that cause diarrhea or vomiting can be transmitted from you to customers through exposed food, equipment or utensils.

If you handle and work with food, you’re required by law to report to the person in charge if you have:
• Diarrhea or have been vomiting
• Jaundice
• A boil, infected wound or other lesion with pus
• Salmonella, shigella, E. coli 0157:H7 or other enteric pathogen
• Hepatitis A virus
• Sustained Fever (over 101° F)
• Report these to: The person in charge or your immediate supervisor

Personal Hygiene –
• Wash hands often
• Properly bandage all cuts and abrasions
• Use clean gloves, tongs or other devices to avoid touching raw or prepared foods
• Change gloves frequently and after handling raw foods or working on non-food contact surfaces
• Wear clean uniforms

Did You Know?
• Keep cold foods cold and hot foods hot.
• Keep food out of the danger zone, which is the temperatures of 40° F to 140° F

Cleaning and Sanitizing Food Contact Areas –
• Start and end with a clean work area by using our SOP (Standard Operating Procedure) of “Clean as you go”
• Use clean equipment and utensils
• Follow cleaning and sanitation procedures
• Use company preset formula for cleaning and sanitizing
• Clean and sanitize work surfaces and equipment when changing from raw to ready-to-eat products
• Clean and sanitize work surfaces at other times when they become contaminated

Food Storage –
• Follow established procedures such as storing at proper temperatures and never storing raw products over or above prepared or ready to eat products
• Use FIFO – first in, first out
• Store food at least six inches off floor
• Log and then discard products that are improperly thawed, damaged, substandard or outdated
• Apply established shrink control methods
• Store toxic items, such as chemicals, away from food

Temperature Control –
• Keep cold foods cold and hot foods hot
• Keep food out of the danger zone – temperatures of 40° F to 140° F
• Bring cooked foods to the proper internal temperature
• Most foods 145° F
• Ground beef 160° F
• Poultry 165° F
• Consult the state food code or ask your manager or supervisor for assistance if you are unsure

Maintain Proper Temperatures –
• Frozen Food Freezer/Display Case 0° F
• Ice Cream 20° F
• Dairy Case 38° F
• Cooler Temperature 34–38° F
• Display Cases 34–38° F
• Seafood Display Case 32° F
• Meat Display Case 32° F
• Hot Foods Deli Case 140° F
• Ensure cases, coolers and freezers are working properly
• If case temperatures are incorrect, notify your manager immediately
• Record temperatures at required intervals

Did You Know?
• If we take care in the beginning, the end will take care of itself. When we ensure a safe shopping environment for our customers and a safe work environment for employees, we’re setting the stage for success in all areas of our business.

JUST FOR YOU
Ergonomics and Simple Changes – Ergonomics is about fitting the work environment to you. It’s looking for ways to reduce awkward posture, high repetition, excessive force, vibration, and extreme
temperatures. Often simple solutions can make a job more comfortable while reducing the risk of injury. For example, resting your foot on a grocery cart while cashiering, keeping your hands in a neutral position while performing repetitive tasks, and using a long-handled utensil when scooping and stirring products can increase your comfort.

Here are some tips to help protect you from repetitive injury:

- Stretch before beginning work activities
- Rotate tasks whenever possible
- Change position frequently — taking 10-second mini-breaks will help do this
- Avoid forceful movement
- Use both hands whenever possible
- Avoid excessive reaching
- Use a ladder or stepstool to reduce reach
- Change grips often
- Increase periods of repetitive motion to allow for physical conditioning
- Raise or lower work, if possible, to make it more comfortable

**Stretching and Mini-Breaks** — Stretching increases flexibility and helps to promote circulation and range of motion while decreasing muscle stiffness and fatigue. When you do stretches, you ultimately decrease the risk of injury. There are several simple stretches that can be done at work. Usually static stretching — which involves extending a muscle to its full range and holding it at that position for 15-30 seconds — is the easiest to do in a work setting. The following stretches may be familiar as “warm-ups” to those of you who are active in sports or strengthening programs:

- **Head/Neck Roll** — Slowly bend chin to chest. Look over right shoulder. Look up toward ceiling. Look over left shoulder. Repeat 2-4 times.
- **Shoulder Shrugs** — Raise shoulders up toward ears and hold. Make full circles—up, forward, down and backward. Repeat 3-5 times.
- **Elbow Press for Middle Back** — Bring your elbows out to side at chest height. Pull them slowly backward to get maximum stretch. Hold, then release. Do 3-5 times.
- **Back Extension** — Stand and bend backward into extension with hands placed on lower back for support. Hold and release. Repeat 3-5 times.
- **Leg Stretches** — While seated, raise right leg up with knee bent, and then lower leg. Do the same with your left leg. Repeat 3-5 times.
- **Wrist Circles** — Slowly rotate hands up, down and around in circles. Repeat 3-5 times.
- **Ankle Circles** — One at a time, rotate ankles in circles. Repeat 3-5 times.

Caution: If any of these stretches cause acute discomfort, do not do them.
Keeping Your Back Injury-Free – Many jobs require routine lifting. To protect yourself and others from injury, always use proper body mechanics when lifting, carrying or moving items. Use these safe lifting techniques:

- Stretch
- Lift safely
- Get a firm footing; keep feet shoulder-width apart. Wear non-slip shoes like Shoes For Crews® — ask your manager about them.
- Bend your knees, squat down keeping back as straight as possible; lift with your legs.
- Grip load and keep close to your body; avoid twisting.
- Know your limits — don’t attempt to lift more than you are capable of lifting; ask others for help; use cart or other device to help you or make extra trips.

Regular exercise is also key to a healthy back. Check with your doctor before you begin any exercise program, and ask him/her to show you special back-strengthening exercises.

SUMMARY
We’ve covered the most common safety-related topics you’ll encounter at work, and we’re asking you to follow these rules and procedures to help ensure everyone’s safety.

If you work in an area that requires other safety considerations not already discussed, you’ll receive special training to ensure that you’re equipped with the knowledge, skills and equipment to help keep you and others safe. Examples include: working with hot work permits, confined space entry, boiler maintenance and working on platforms.